

MANAGEMENT  
DEVELOPMENT  
PROGRAMME ON  
**GLOBAL ISSUES**



HARYANA INSTITUTE OF PUBLIC ADMINISTRATION



CMO Haryana  
@cmohry

"Connecting Global to Local" especially in Post-COVID scenario has great relevance for policy makers & field administrators. This vision of Haryana is being transmitted by HIPA in its first MDP for HCS officers.



9:40 PM • Oct 19, 2020 • Twitter Web App

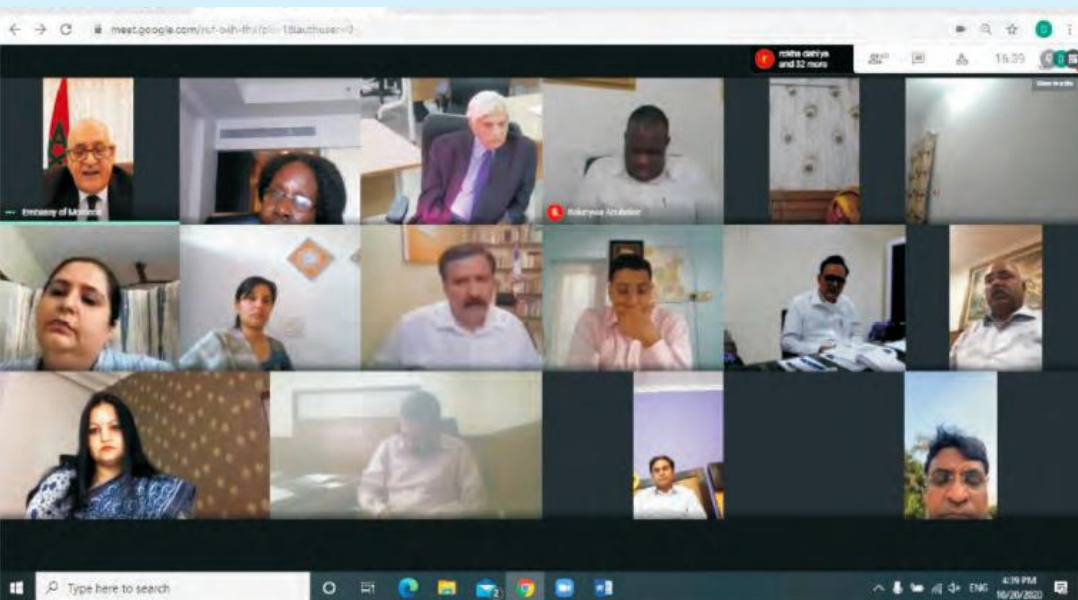
Shri M.L. Khattar, Honorable Chief Minister of Haryana tweeting on the MDP, 19 October 2020



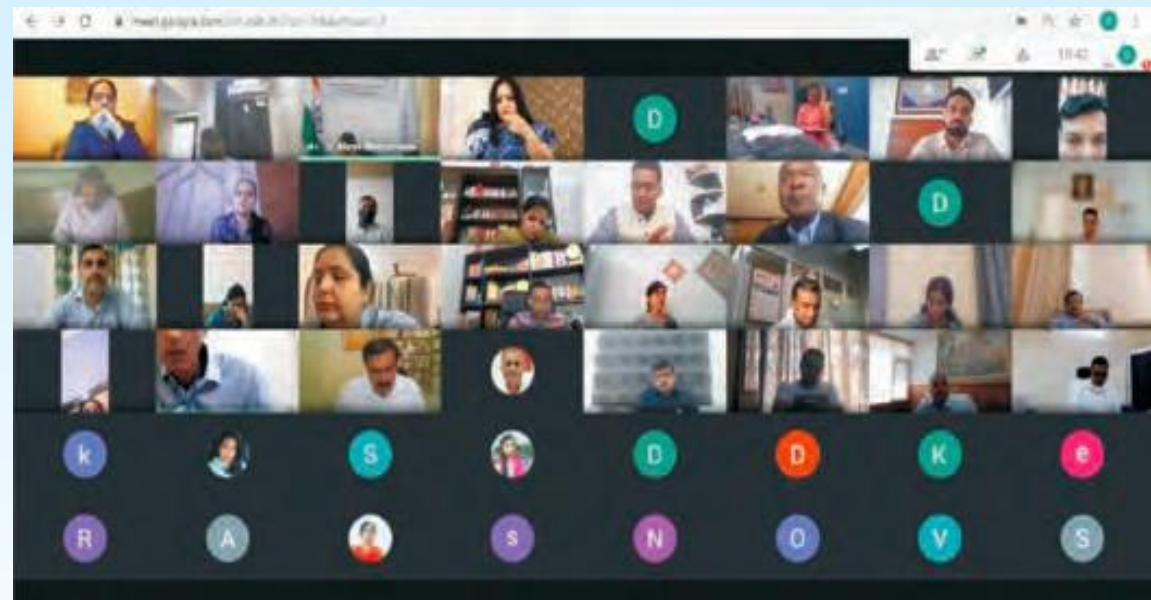
Shri Vijai Vardhan, Chief Secretary, Haryana delivering the inaugural address on 14 October 2020



# Digital and Classroom Sessions



Participants listening through digital medium to the Panelists on Africa, H.E. Grace Akello, High Commissioner of Uganda, H.E. M. Maliki, Ambassador of Morocco and Amb (Retd.) Niranjan Desai and at the First Session of MDP in October 2020



Participants listening through digital medium to H.E. Amb Erastus Mwencha, Chair Executive Board, Africa Capacity Building Foundation at the First Session of MDP in October 2020



Dr. Gulshan Rai, former National Cyber Security Coordinator speaks to the participants at the Fourth Session of MDP in July 2021



Sh. Rahul Chhabra, Secretary (ER), MEA speaks to the participants at the Third Session of MDP in February 2021



H.E., Atul Keshap, Charge d' Affaires, Embassy of the USA speaks to the participants at the Fourth Session of MDP in July 2021



Sh. Arvind Singh, Secretary, Ministry of Tourism, GoI speaks to the participants at the Fourth Session of MDP in July 2021



# Participants

## **Sitting Row, from left to right:**

Smt. Gauri Midha, Smt. Suman Bhankhar,  
Dr. Kheya Bhattacharya, Smt. Surina Rajan (DG HIPA),  
Dr. Ekta Chopra, Smt. Pooja Chanwaria

## **Row 1 (from bottom) from left to right:**

Sh. Rahul Mittal, Sh. Jaspal Singh, Sh. Krishan Kumar,  
Smt. Meenakshi Dahiya, Smt. Shilpy Pattar Dutt,  
Smt. Rekha Dahiya, Sh. Ashwin Malik,  
Sh. Yogesh Kumar

## **Row 2 (from bottom) from left to right:**

Sh. Munish Nagpal, Sh. Bijender Singh,  
Sh. Kapil Kumar, Sh. Ashok Kumar,  
Sh. Narender Pal Malik, Sh. Jagdeep Singh

## **Top Row, from left to right:**

Sh. M.P. Mittal, Sh. Salish Kumar Singla,  
Sh. Manoj Khatri, Sh. Sumit Kumar,  
Sh. Paramjeet Singh Chahal,  
Sh. Bharat Bhushan Gogia,  
Sh. Satbir Singh, Sh. Sushil Kumar Malik,  
Sh. Kuldhir Singh, Sh. Satinder Siwatch



**HARYANA INSTITUTE OF PUBLIC ADMINISTRATION**

Plot No. 76, HIPA Complex, Sector-18, Gurugram-122015 (Haryana)



# From the desk of Director General . . . . .

A cogent understanding of the global issues in today's world is necessary to share the benefits of economic integration, inter-dependence, knowledge, innovation, and technologies. Innovative policy and institutional mechanisms are needed to harness the global opportunities for national development. A revisit to our cherished administrative and governance models in the light of these emerging developments on the economic, social and environmental issues is critical for attaining global advantage for the state and the country.

Haryana Institute of Public Administration leverages its capacity building prowess through such a Management Development Programme aimed at recasting approaches and attitudes for reshaping policies, targets and directions attuned to the modern day realities and opportunities.

As we continue to recover from the ongoing socioeconomic and health crises, the MDP on Global Issues has presented an opportunity to keep abreast of the global reforms that are helping us build back better.

**Surina Rajan**  
D.G. HIPA

# Haryana Institute of Public Administration

Haryana Institute of Public Administration (HIPA) is the Apex State Training Institute funded by the Government of Haryana. HIPA was established in 1983 with the objective of providing research, training and consultancy to improve efficiency and effectiveness in administration.

The Institute's vision is to enhance professional knowledge, skills and inculcate in its trainees the attitude necessary for their better performance.

With a rich experience of over 38 years, HIPA has adapted to the evolving nature and scope of training with innovations according to the demands of its growing body of trainees, often stepping out of its

established milieu in imparting training to administrators and reaching out to other stakeholders in the community.

HIPA's innovative efforts have been acclaimed by the Government of India when the Institute trained key service providers for the Commonwealth Games in 2010.

Over the years the Institute has expanded its research and development programme to prepare policy documents on key aspects of Haryana's development for the consideration of the Government of Haryana.

## Course Director

Amb. Dr. Kheya Bhattacharya IFS (Retd.)

## Faculty Support

Dr. Devendra Singh (Senior faculty, HIPA)

Dr. Bhuwan Kumar (Senior faculty, HIPA)

## Administrative and Office Support

Smt. Rekha Dahiya, AD (Admin)

Shri Satbir Singh, MEA (Retd.), Associate Course Director

Ms. Manisha Sharma (Legal assistant)

Shri. Yogender Kumar (Technical operator)

Shri. Braham Singh (Data entry operator)

Shri. Jwala Singh (Technical operator)

## Communications and Publicity

Shri Ashwin Malik, Associate

Ms. Vallary Chaudhary (Associate)



# Management Development Programme on Global Issues

The Management Development Programme (MDP) on Global Issues brought home to the participants the evolving nature of international collaboration and cooperation in every aspect of the governance apparatus of a country or a state. The significance of the MDP was further accentuated as it was held during the pandemic that witnessed global efforts in coordination across multiple economic sectors.

The MDP's objective was to provide awareness and detailed insights on the impact and inter-connectedness that Global Issues have on the areas of responsibility being handled by senior officers of the Government of Haryana who have already been in service for at least 15 to 20 years.

With the officers drawn from key sectors including health, education and infrastructure, the MDP focused on

the embedded nature of global issues in all sectors of Haryana's development.

Against the backdrop of the fast-paced changes in global issues due to the pandemic, the MDP brought home to the officers the importance of timely and fast paced adaption and coordination going beyond the state and the Union, connecting with friendly foreign governments and multilateral institutions including the United Nations.

The programme adapted to the conditions set by the pandemic with the first two sessions, in October and December 2020, being held digitally through Google Meet. The third session, in February 2021, was a hybrid one with the speakers coming to HIPA and the participants connecting with them digitally. The fourth session, held in July 2021, reverted to the classic classroom

method of training with both speakers and officers being physically present at HIPA for the lectures and the interactive sessions.

HIPA opened up the MDP to other important stakeholders contributing to development of Haryana, including the well-known Ashoka University and India's iconic agricultural research institutions of the Indian Council of Agricultural Research, located in Haryana, such as the Indian Institute of Wheat and Barley Research.

# Programme Components

## Key Themes to underline the embedded global impact

- Global Opportunities and Challenges during Covid-19
- India's present state of relations with the USA, Africa and other Asian Countries and its global impact
- Global importance of Strategic Economic, Social and Technological Security.
- Cyber Security
- Mental Health and Spirituality during covid times
- The global influence of Soft Power

Topics of specific relevance to Haryana included

- Agriculture
- Tourism
- Archaeology and Culture

## Resource Persons

Distinguished speakers, acclaimed globally and in India for their expertise and experience from policy-making institutions of Government of India and international organizations.

These included eminent former and serving Ambassadors of India and friendly foreign countries, Secretaries to the Government of India, iconic former and serving heads of defence services, prominent NGOs, corporate leaders, renowned activists, journalists, academics and personalities from the fields of sports and culture.

## Delivery Mode

The participants were provided reading material from books, journals, internet articles and blogs on each lecture and the biodata of the distinguished speakers. The purpose was to stimulate interest amongst the participants and enable them to prepare better to interact with the distinguished speakers with their views and questions.

Each lecture was for one hour followed by an interactive session that often went beyond one hour, reflecting the interest generated by the lecture. In most lectures, power point presentations were given. A summing-up of the lectures of a session was given at the end of each of the four sessions.

All sessions were held under Chatham House Rules to foster active learning and facilitate open and transparent communication between the participants and the distinguished speakers.

## Assessment and feedback

The participants were assessed through multiple methods including a write-up or presentation on a chosen topic. The quality of answers by them in a given session reflected their understanding and interest towards the MDP. A quiz was conducted in the concluding session

The feedback from participants showed their appreciation of the relevance of the MDP reflecting their understanding of post-COVID multipolarity, global financial order and cyber-crimes and other subjects. The participants confirmed that the MDP has been instrumental in refining their decision-making processes.



# Topics and Speakers

## First Session-October 2020



### **Global Opportunities and Challenges in a post Covid-19 situation**

Ambassador (Retd) Vivek Katju



### **India and Multi-polarity in a Post Covid World**

Padmshri Ashok Malik, Policy Advisor, MEA



### **Impact of WTO Negotiations in Agriculture**

Dr. Anup Wadhawan, Commerce Secretary



### **Humanitarian Intervention and the Responsibility to Protect**

Lt Gen (retd.) Navkiran Singh Ghei, PVSM, AVSM



### **Reform of the UN Security Council and Post Covid World**

Ambassador T.S. Tirumurti, Permanent Representative of India to the United Nations, New York



### **Global Financial order post Covid-19**

Ambassador (Retd) Dilip Sinha



### **Impact of Climate Change Post Covid**

Padma Bhushan, Amb. (Retd.) Shyam Saran, Former Foreign Secretary



### **Global Role of Africa**

H.E. Mohammad Maliki, Ambassador of Morocco



### **Global Role of Africa**

Her Excellency Grace Akello, High Commissioner of Uganda



### **Global Role of Africa**

Amb. (retd.) Niranjan Desai



### **Global Role of the African Union**

H.E. Amb. Erastus Mwencha, Chair Executive Board, Africa Capacity Building Foundation



### **Global Dimension of Cybercrime during Covid and Methods to Tackle it**

Dr. Gulshan Rai, former National Cybersecurity Coordinator

# Topics and Speakers

## Second Session-December 2020



**How Spirituality can help us during the COVID-19 pandemic**

Swami Shantatmananda, Secretary, Ramakrishna Mission, New Delhi



**Impact of Covid-19 on evolving Indo-Pacific Security**

Adm. (Retd) Sunil Lanba, PVSM, AVSM IN former Chief of Naval Staff



**Strategic Technology Management Post Covid-19**

Dr. T. Ramasami, Nayudamma-Abdul Wahid Chair Professor, Anna University, Chennai



**Nitin A. Gokhale**

National Security Analyst.  
Media Trainer.  
Author Founder: BharatShakti.in



**Global Impact of Brexit Post Covid-19**

Dr. Jonathan Scheele Former Ambassador of EU to the UK



**Global Impact of Brexit Post Covid-19**  
Ambassador Shiv Shankar Mukherjee



**Nuclear Order in the 21st Century**

Ambassador (Retd.) Rakesh Sood,



**Attainment of Sustainable Development Goals Post Covid-19**

Dr. Kshatrapati Shivaji, Chief Statistician & Secretary, Ministry of Statistics & Programme Implementation



**International Terrorism Post Covid19**

Dr. Ajai Sahni, Executive Director, Institute for Conflict Management



**Avinash Mohananey**  
Former DGP, Sikkim



**Impact of International Law Post Covid-19**

Prof. B.S. Chimni, Distinguished Professor of Law, O.P. Jindal Global University, Sonipat, Haryana



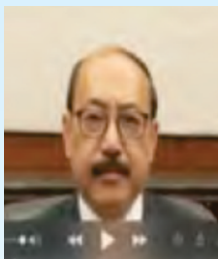
**Impact of Covid-19 on Global Aerospace**

Air Marshal Diptendu Choudhury AVSM, VM, VSM, Commandant, NDC



# Topics and Speakers

## Third Session-February 2021



### **Expectations from India in the Emerging World Order Post Covid-19**

Shri Harsh Vardhan Shringla,  
Foreign Secretary



### **Expectations from India in the Emerging World Order Post Covid-19**

Dr. Anupam Ray, Joint Secretary, Policy  
Planning, Ministry of External Affairs



### **Impact of Global Space Cooperation Post Covid-19**

Dr. K. Sivan, Secretary, Deptt of  
Space & Chairman, ISRO



### **Panel Discussion on Global Impact of Migration and Border Management Post - Covid 19**

Shri Yogeshwar Sangwan, Joint Secretary and  
Protector General of Emigrants, Ministry of  
External Affairs, New Delhi



### **Panel Discussion on Global Impact of Migration and Border Management Post-Covid 19**

H.E. Oscar Mundia, Chief of Mission, United  
Nations High Commissioner for Refugees, New  
Delhi



### **Panel Discussion on Global Impact of Migration and Border Management Post-Covid 19**

Mr. Sanjay Awasthi, Head of Office,  
International Organization  
of Migration, New Delhi



### **India's Economic Programme for Africa**

Shri Rahul Chhabra, Secretary  
(Economic Relations), Ministry of  
External Affairs



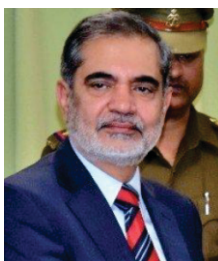
### **India's ITEC Programme**

Shri Akhilesh Mishra, Additional  
Secretary, Development Partnership  
Programme, MEA



### **Impact of Covid-19 on Evolving Asia Pacific Security**

Air Vice-Marshal (retd.), Arjun  
Subramaniam, AVSM, Chair of  
Excellence, National Defence College



### **Global Commons Post Covid-19**

Rear Admiral (retd.) Devender Sudan,  
CEO, Strategic Pathways LLC



### **Strategic Global Alliance in Science & Technology**

Shri Rajdeep Hazarika, Founder and  
Director, Ryder's Sports Academy,



### **Global Impact of Ecotourism, Performing Arts and Sports Post Covid-19 with Special Emphasis on Haryana**

Shri Rishab Ratnu, Director, Eventually PLC

# Topics and Speakers

## Third Session-February 2021 (Cont'd)



### **Global Impact of Ecotourism, Performing Arts and Sports Post Covid-19 with Special Emphasis on Haryana**

Smt. Vaswati Misra, Founder Director  
"Dhwani", The Shambhu Maharaj Kathak  
Academy & Ekalavya World of Arts



### **Global Impact of Soft Power Post Covid19**

Ambassador (Retd.) Suryakanthi Tripathi,  
Managing Trustee, India Foundation



### **Global Economy and Investment Banking Post Covid-19**

Shri Naveen Joshi, Director (Investments),  
SAXO Group, India



### **Impact of Covid-19 on Evolving Asia Pacific Security**

H.E. Ferdy Nico Y. Piay, Deputy Chief of  
Mission, Embassy of Indonesia, New



### **Impact of Covid-19 on Evolving Asia Pacific Security**

H.E. Dr. Do Thanh Hai, Deputy Chief  
of Mission, Embassy of Vietnam



### **Impact of Covid-19 on Evolving Asia Pacific Security**

Prof. N. Kipgen, Associate Professor,  
Assistant Dean and Executive Director  
of Centre for Southeast Asian Studies,  
Jindal School of International Affairs  
O.P. Jindal Global University, Haryana



### **Impact of Covid-19 on Evolving Asia Pacific Security**

Major General S.S. Deusi, VSM,  
Additional Director General, Assam  
Rifles



### **Strategic Global Alliance in Science & Technology**

Shri Navtez Bal, Executive Director,  
Public Sector Unit Microsoft India



### **Strategic Global Alliance in Science & Technology**

Professor S.L. Mehta, Former Vice  
Chancellor, Udaipur Agricultural University  
and Former Deputy Director General  
(Education), ICAR (Panelist)



### **Global Impact of Archaeology Post Covid-19 with Special Emphasis on Haryana**

Dr. Banani Bhattacharyya, Deputy  
Director, Department of Archaeology  
and Museums, Haryana



# Topics and Speakers

## Fourth Session-July 2021



**Global Impact of Public Health with focus on Mental Health during Covid**

Dr. Atreyi Ganguli, WHO India



**Global Ranking Systems for Universities and its relevance for India and Internationalization of Higher Indian Education**

Dr. (Mrs) Pankaj Mittal,  
Secretary General,

Association of Indian Universities  
**Importance of the US-India Strategic Partnership during Covid-19**

H.E. Atul Keshap, Chargé d'Affaires,  
Embassy of the United States of  
America, New Delhi



**Indo-US Relations Post Covid-19**

Ambassador (Retd.) Navtej Sarna



**India's Foreign Policy: Contemporary Dimensions and Challenges relevant to Officers of States**

Shri J.S. Mukul, Dean, Sushma Swaraj  
Institute of Foreign Service



**Global Tourism during Covid**

Shri Arvind Singh, Secretary,  
Tourism



**Impact of India's Defence Policy in the Emerging Global Scenario**

Dr. Ajay Kumar, Defence Secretary



**Where Local Meets Global**

Ambassador (Retd) Meera Shankar



**Attainment of Carbon Neutrality for India**

Shri Ajay Shankar, IAS (Retd.),  
Chairman MSME



**Conservation Road Map for Taj Mahal**

Dr. Vasant Savarnkar  
Superintending Archaeologist,  
Agra Circle



**Global Tourism during Covid**

Dr. Suman Billa, Director, UNWTO,  
Spain



**India's Engagement with the United Nations**

Shri Prakash Gupta, Joint Secretary (UNP  
& Summits), Ministry of External Affairs



**Global Impact of Transport including Air and Rail Connectivity during Covid times.**

Shri Pradeep Singh Kharola,  
Secretary, Civil Aviation



**Role of ICCR in India's Foreign Policy**

Shri Dinesh Patnaik, Director  
General, Indian Council for Cultural  
Relations



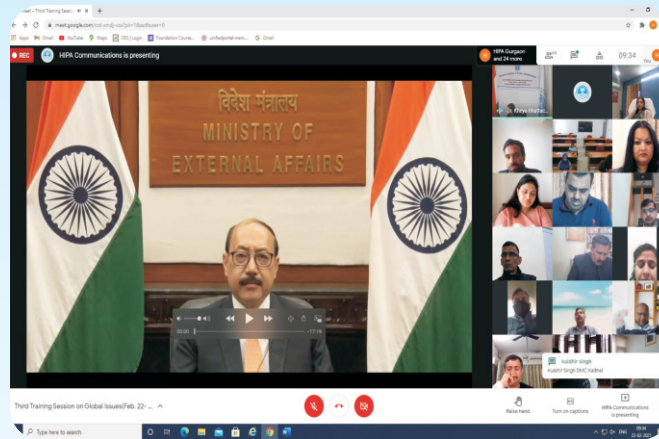
**Development of Surroundings around Taj for Tourism**

Dr. Rajender Pensiya, Vice-Chairman,  
Agra Development Authority

# A Galaxy of Distinguished Speakers



Shri Rahul Chhabra  
Secretary (Economic Relations), MEA, gives his talk



Shri Harshvardhan Shringla,  
Foreign Secretary gives his talk



Maestro Vaswati Misra,  
Shri Raj Hazarika and Shri Rishab Ratnu with DG



H.E. Dr. Do Thanh Hai, Deputy Chief of Mission,  
Embassy of Vietnam, gives his talk



Dr. Banani Bhattacharya, Deputy Director,  
Department of Archaeology and Museums,  
Haryana, gives his talk



Shri Navtez Bal, Director,  
Microsoft India, gives his talk





Dr. Ajay Kumar, Defence Secretary, with DG and participants at HIPA



# Study Visits

## Study Visit to Sushma Swaraj Institute of Foreign Service

The MDP included study visits to Sushma Swaraj Institute of Foreign Service, the Indian Council for Cultural Relations and the Archaeological Survey of India looking after the Taj Mahal.

During the visits, the participants had an opportunity to witness firsthand the translation of a country's foreign policy into implementable international projects of global relevance that included archaeological conservation efforts for Taj Mahal.



Shri J.S. Mukul, Dean, SSIFS with participants

## Study Visit to Indian Council for Cultural Relations



Participants with DG, HIPA and DDG, ICCR at ICCR

## Study Visit to Archaeological Conservation Techniques of Taj Mahal



Participants with Shri Rajendra Pensiya, Vice-Chairman, Agra Development Authority at Taj Mahal



Maestro Richa Jain's lecture-demo on Kathak



Participants with Dr. Vasant Swaranakar, Superintending Archaeologist, Agra Circle at Taj Mahal



# Programme Impact



Besides generating awareness about global issues amongst the participants, the MDP also underscored their relevance to Haryana in the context of India's international engagement in sports, tourism and culture. It highlighted the officers' role as active stakeholders in policy making in global issues, having a direct impact on the economic development of Haryana.

HIPA with its experience in innovation, brought the top domestic and international influencers, who are part of the global conversation on development, to the governance of Haryana. Conversely the professionalism and zeal officers of the Government of Haryana also left an impact on the speakers and the institutions that they represented resulting in new proposals to deepen links with them and HIPA. These included cooperation between HIPA and the Ministry of External Affairs, HIPA and the US Embassy among others.

The social media generated around 10,000 impressions on Twitter and other platforms.

That the unique MDP's impact went beyond the boundaries of the programme, is reflected in the appreciative remarks in the Visitors' Book and tweets by the eminent dignitaries and their institutions and the snippets furnished by the participants, some of which are reproduced in this handbook.



# Snippets



The module was very informative and enlightening. It has widened our mental horizon, enlarged our perspective and has certainly refined us as Administrators. The speakers were highly knowledgeable and insightful and wizards of their respective fields.

**Gauri Midha – HCS 2013, RTA Ambala**

The training program with specially designed sessions was deliberated by a galaxy of eminent experts of their fields. The program included priming lectures followed by liberal discussions. The topics covered the multifaceted domains ranging from education, science, reforms, defense, transport, cyber security, culture, religion, stress management, peace-keeping, trade, tourism, international scenario and India's role etc., to name a few.

**Dr. Sunil Kumar, Scientist, Agriculture Research Service –  
ICAR-Indian Institute of Wheat and Barley Research, Karnal**

Civil servants are the steel frame of India – Sardar Vallabhbhai Patel HIPA  
Module has been taking good care of malleability of steel.

**Sumit Kumar – HCS 2014, Joint Commissioner, MC, Gurugram**

To secure one's independence and identity, one must understand value of interdependence and amity. Kudos to HIPA for organizing an out of box training programme infusing fresh outlook into Haryana administrators!"

**Virender Sehrawat – HCS, Additional Transport Commissioner, Haryana**

Listening to esteemed and prestigious speakers from all walks of life has infused new enthusiasm that will make sure that we leave no stone unturned in performing our duties as civil servants of Haryana. The achievement of 17 SDGs over the next 15 years is of utmost importance for all.

**Pooja Chanwaria– HCS 2011, Additional Director Development and  
Panchayat Department**

In the MDP on Global Issues there was both physical and online training. Both types of training have their advantages and disadvantages. The goal of hybrid learning is to combine the two formats to create a singular learning experience without any weak spots. However, face to face interactions with the erudite resource persons during tea and lunch breaks which is strength of physical training is a weakness of hybrid training.

**Satinder Siwatch, HCS, Joint Director, Secondary Education**

A supremely timed unique training programme, envisioned and encapsulated myriad issues from local to global by putting the participants at the centre of a post Covid-19 world. It enriched our world-view and largely helped us to find a new meaning and dimension to our existence in the post pandemic world.

**Dr. Ekta Chopra - HCS 2013, Joint Director, HIPA**

The training was very useful for the administrators, governance & Executive functionaries, policy planners and development functionaries. It covered topics like global impact of public health and mental health, Global tourism, Global impact on transport, US India strategic partnerships, International Cyber Crime during COVID etc. The training has broadened the vision and execution skills of the participants.

**Dr. Munish Nagpal, Additional Deputy Commissioner &  
District Municipal Commissioner, Fatehabad**

Management development programme was very carefully structured and ensured it incorporates high quality. The core objective of the programme was to make sure that public servants are ready to take on the responsibilities and contribute effectively towards the growth and development of the State.

**Bijender Singh, H.C.S.  
General Manager, Haryana Roadways, Bhiwani**





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# A Galaxy of Distinguished Speakers



Smt. Surina Rajan, DG, HIPA with her team  
on the inaugural day of the MDP on 14 October 2020



H.E. Oscar Mundia, Chief of Mission,  
UNHCR, India, Mr. Sanjay Awasthi,  
Head of Office, IOM, India with DG and  
Dr. Kheya Bhattacharya



H.E. Ferdy Piay, Deputy Chief of Mission,  
Embassy of Indonesia, with DG HIPA



Amb (Retd) Meera Shankar  
signing the Visitors' Book at HIPA



H.E. Atul Keshap, Cd'A, US Embassy, at HIPA



H.E. Ferdy Piay, H.E. Dr. Do Thanh Hai,  
Major General S.S. Deusi, and Professor N. Kipgen